



  
Winnipeg

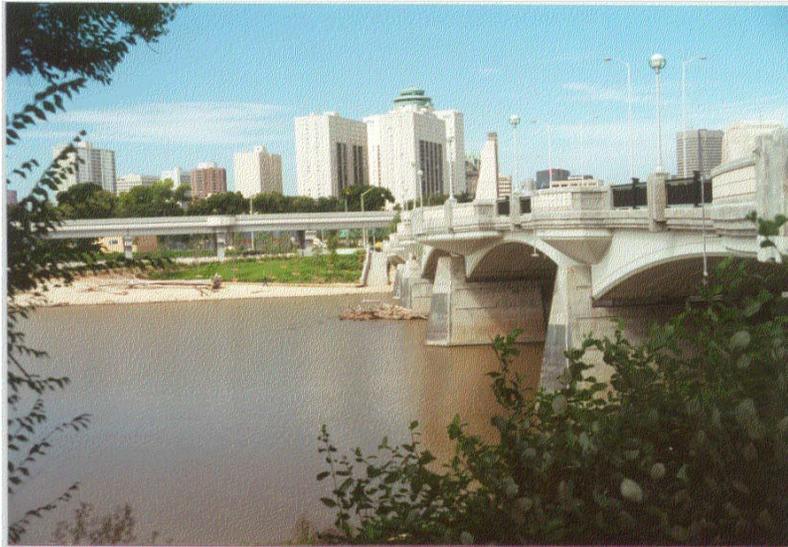
Adopted by Council  
March 28

2003

Capital Budget

Capital

# 2003 Adopted Capital Budget



March 28, 2003

# **POLICIES USED TO DEVELOP THE BUDGET**

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- **Plan Winnipeg**
- **Financial Management Plan**
- **Capital Priority Rating System**
- **Council-Approved Borrowing Cap**
- **EPC direction to develop the budget without new external debt**
- **Council-approved capital forecast**

# THE CHALLENGE

## Balancing.....

**Infrastructure needs/  
Protecting the  
environment**

**Fiscal  
responsibility**

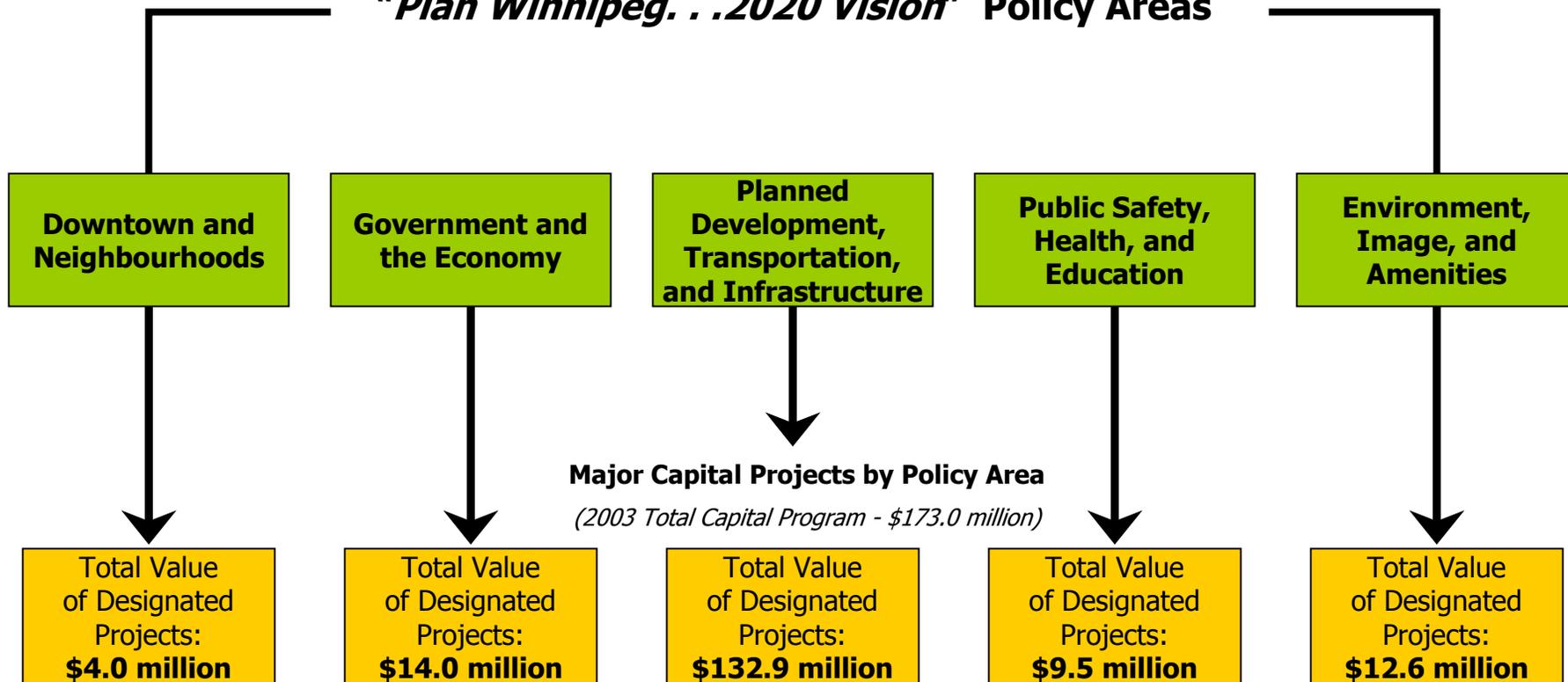


# HIGHLIGHTS

- Capital investment:
  - *\$173 million in 2003*
- Fiscal responsibility:
  - *pay-as-you-go*
  - *no new external financing*
  - *lowering debt and finance charges*
- Strategic partnerships

# PLAN WINNIPEG ALIGNMENT

## "Plan Winnipeg. . .2020 Vision" Policy Areas



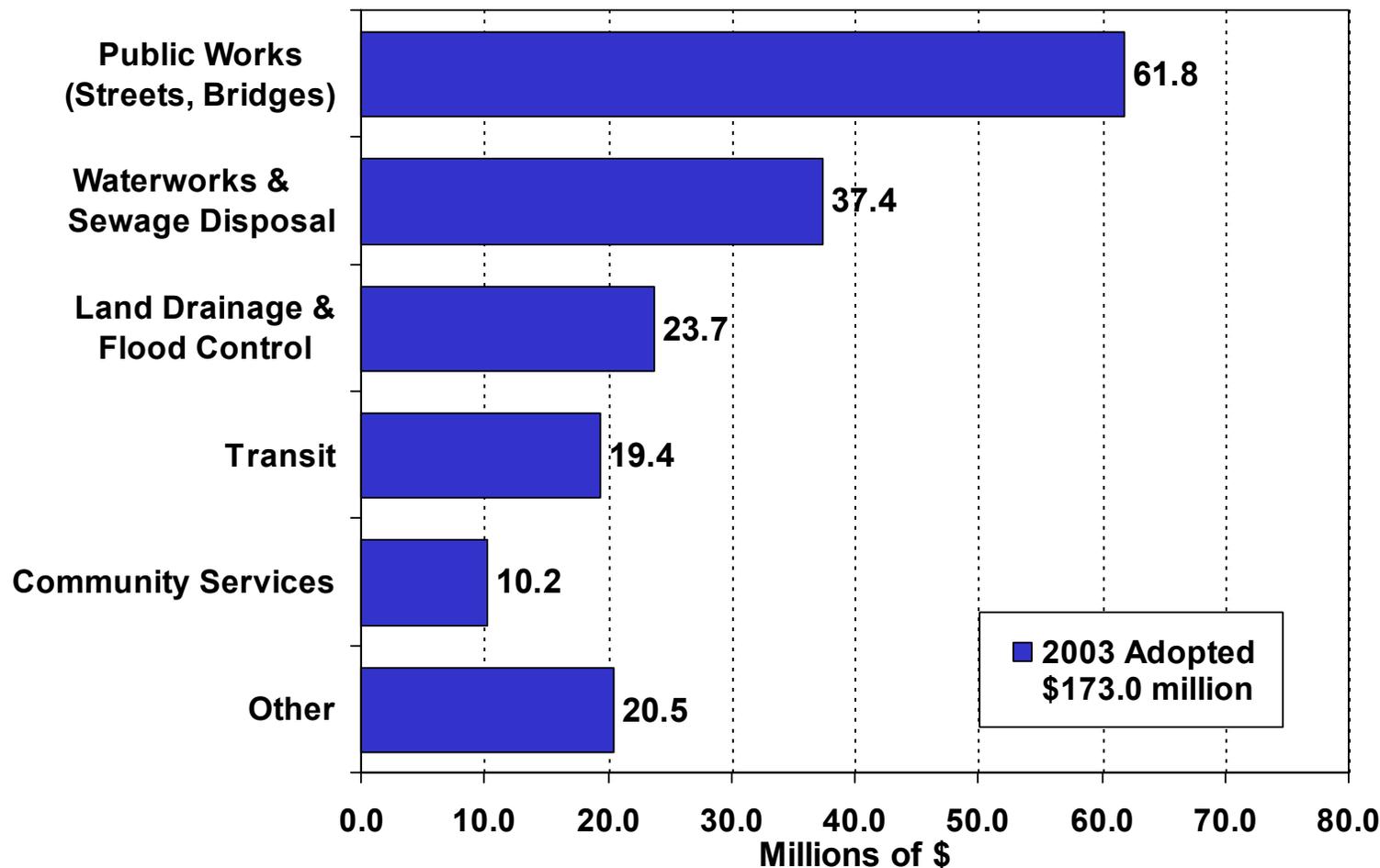
# AREAS OF MAJOR CAPITAL INVESTMENT

- **\$51.3 M for the street system**
- **\$23.7 M for land drainage and flood control**
- **\$21.5 M for the water system**
- **\$19.4 M for the transit system**
- **\$15.9 M for sewage disposal**

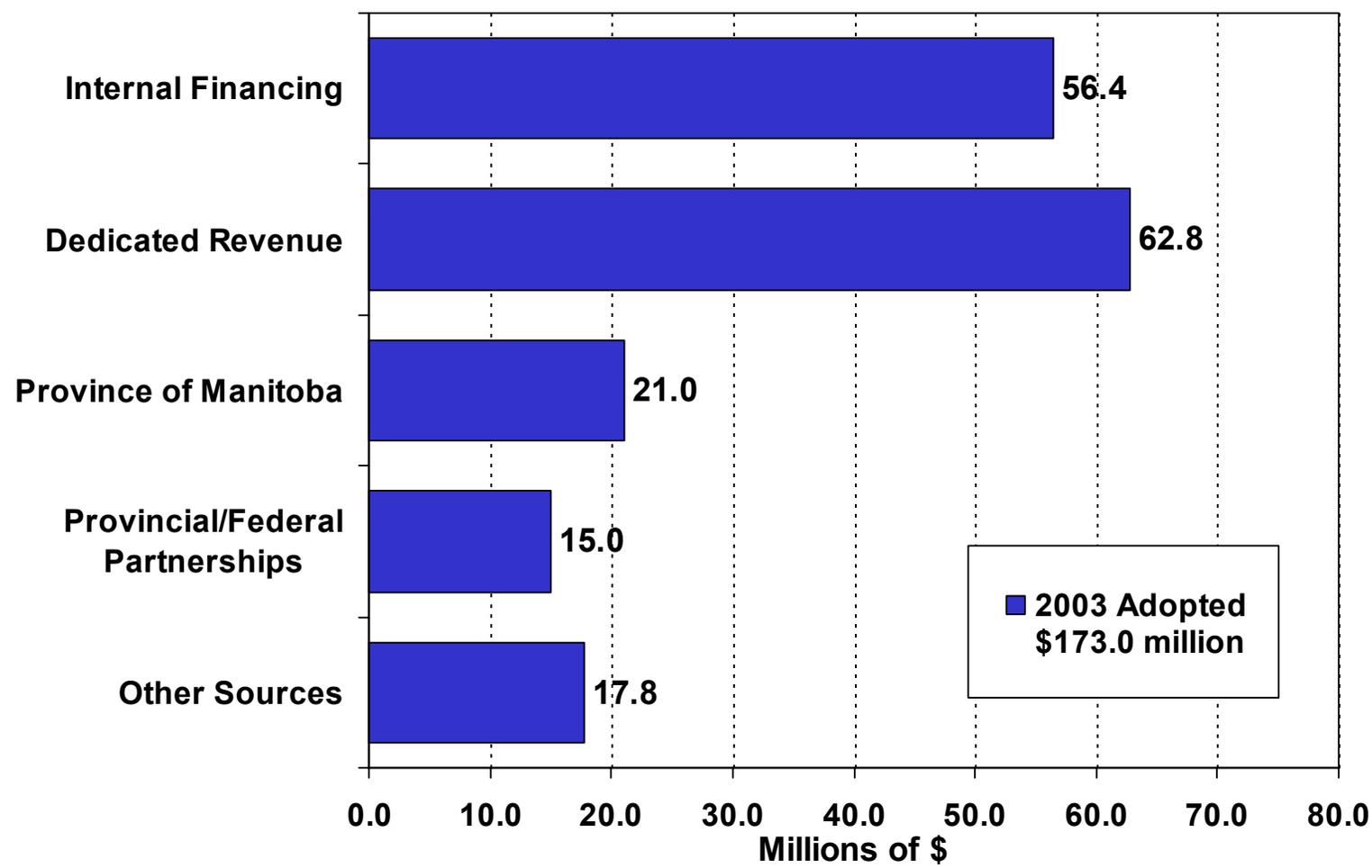
# PROTECTING OUR ENVIRONMENT

- **Water treatment plant**
- **Combined sewer overflow mitigation**
- **Land drainage/flood protection/secondary diking**
- **Aqueduct assessment and rehabilitation**
- **Rapid transit corridor**
- **Riverbank stabilization/riverbank greenway program**
- **Reforestation**
- **E-government**
- **Cooling plant upgrades in civic facilities**

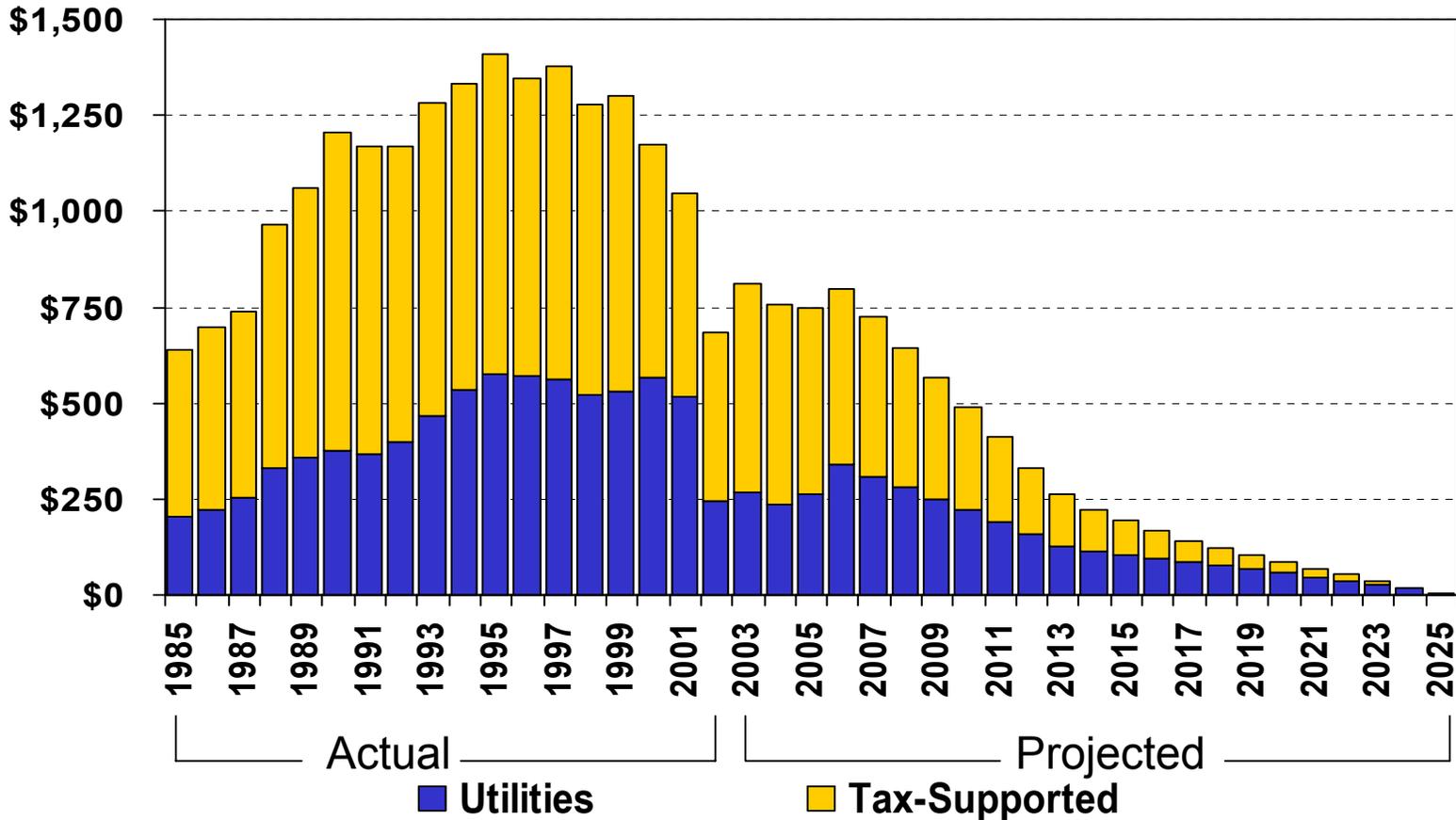
# HOW TOTAL CAPITAL DOLLARS ARE SPENT



# SOURCES OF CAPITAL FUNDING



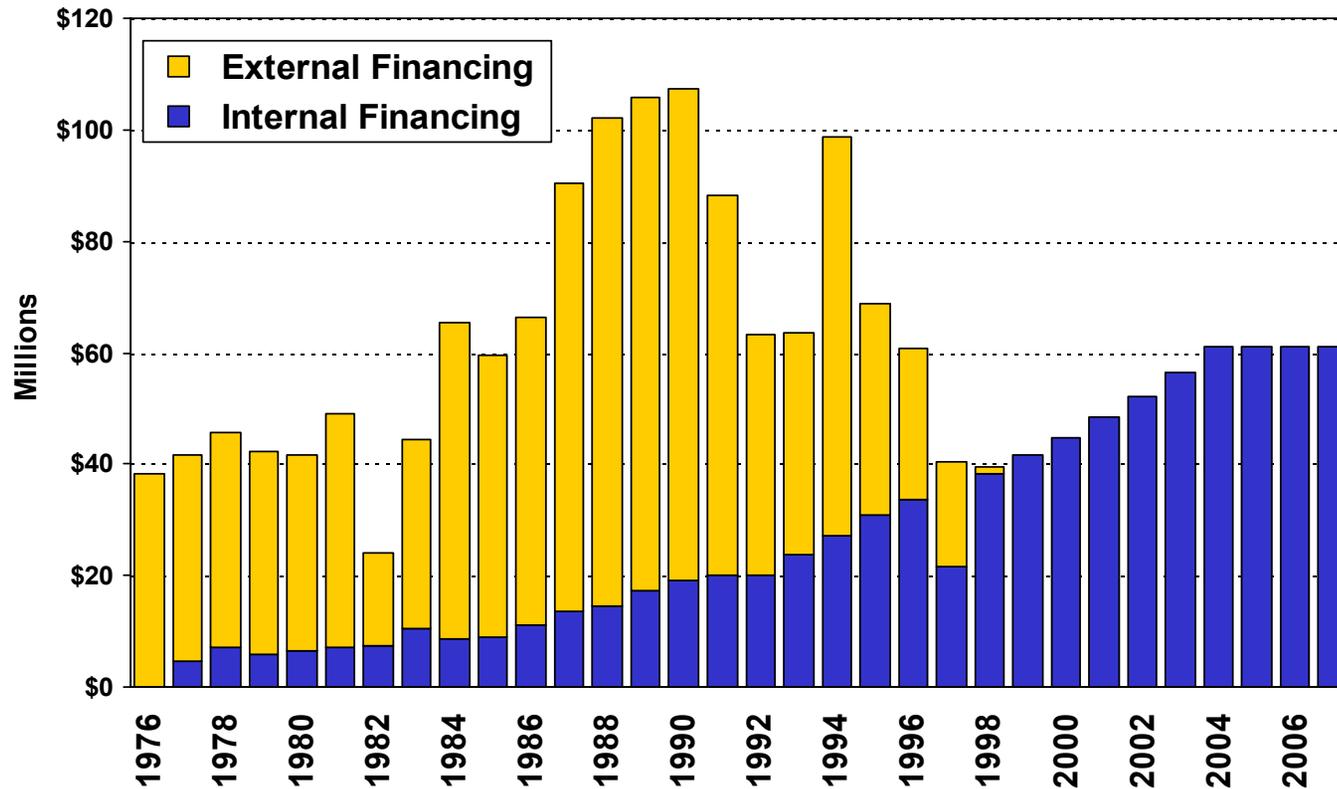
# NET EXTERNAL DEBT PER CAPITA



\* Utilities include Water & Waste, Transit and Civic Accommodations

# TAX-SUPPORTED CAPITAL PROGRAM INTERNALLY FINANCED SINCE 1999

(Including Transit and Civic Accommodations)

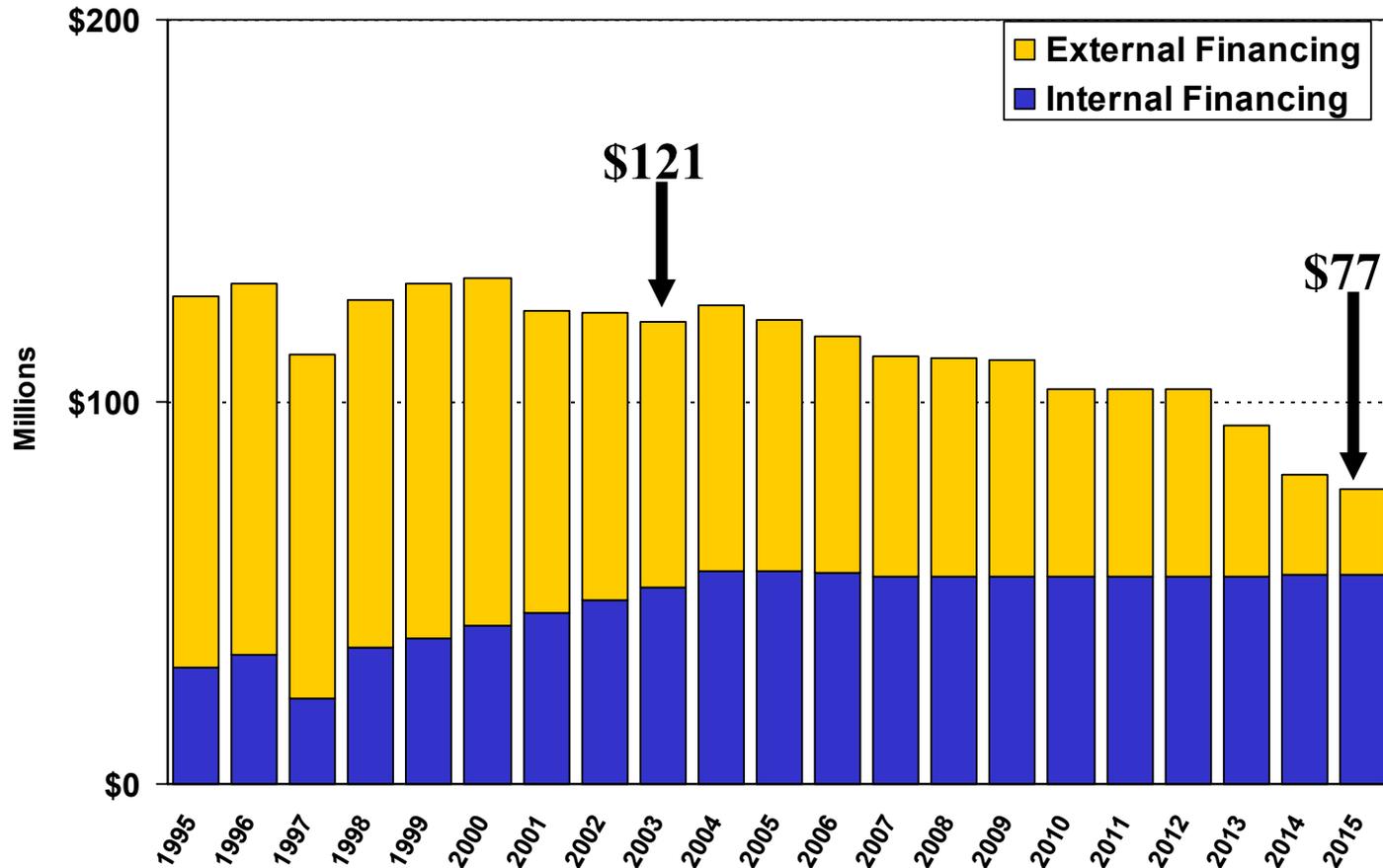


1976-2003 Adopted Budgets; 2004-2007 Forecast

1994 includes the Canada/Manitoba/Winnipeg Infrastructure Program

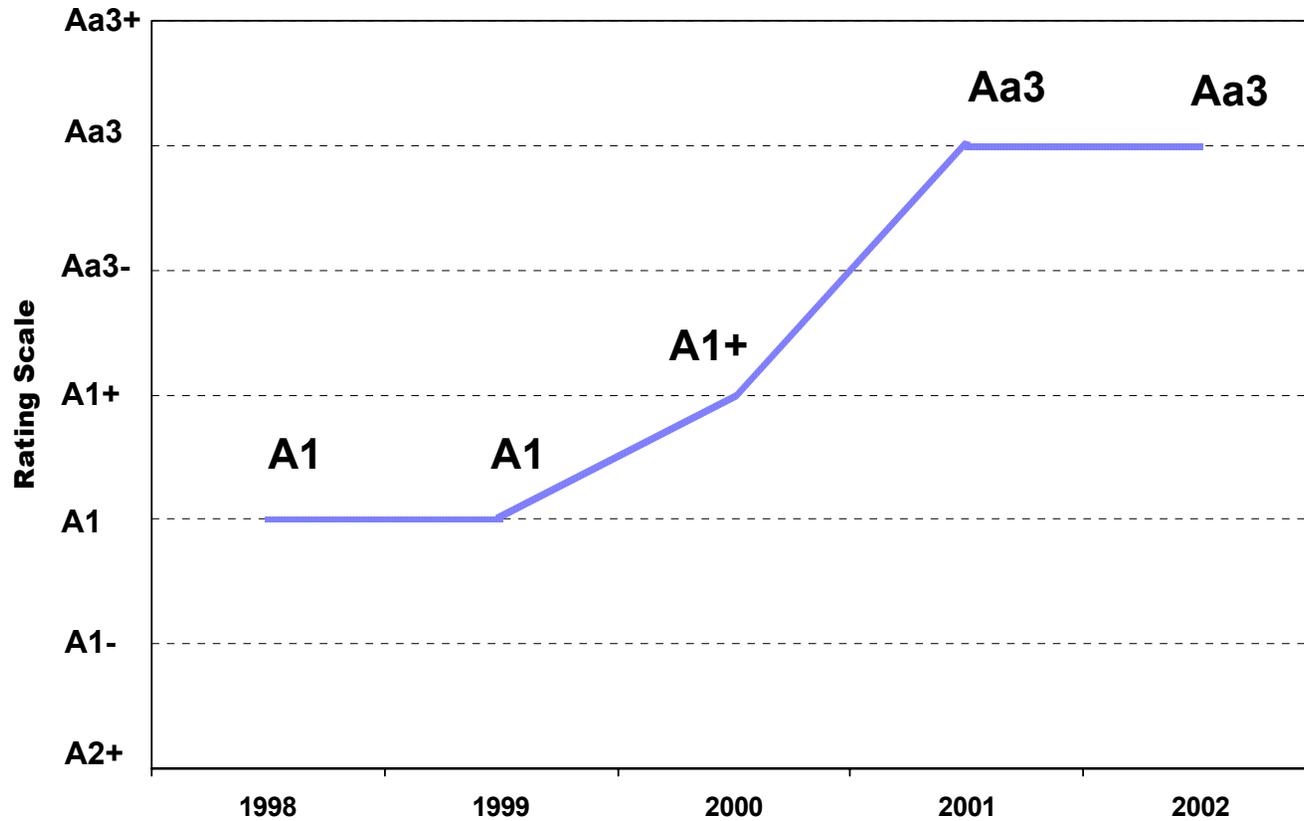
Excludes interim financing

# TAX-SUPPORTED DEBT SERVICING COSTS



Excludes Civic Accommodations and Transit.

# CREDIT RATING



Source Moody's Investors Service

## ***COUNCIL ADOPTION OF THE 2003 CAPITAL BUDGET***

On March 28, 2003 Council adopted the following recommendations:

1. That the 2003 Capital Budget totalling \$173,022,000 (tax supported and utility operations requiring no external borrowing) as tabled at the Executive Policy Committee meeting of March 5, 2003, and amended by Recommendation 2, be approved.
2. That the following projects be added to the 2003 capital budget tabled on March 5, 2003, to be financed from the "Contribution to Capital" in the 2003 operating budget:

Description	Amount
<b>Capital Budget Tabled on March 5, 2003</b>	<b>\$ 171,647,000</b>
<b>RECOMMENDED CHANGES:</b>	
1. City-wide Accessibility Program (approved by Council on September 25, 2002).	250,000
2. Tache/Provencher Streetscaping Lighting.	675,000
3. Playgrounds.	450,000
4. Reduce funding for the Leo Mol Sculpture Garden to the required level of \$103,262 and transfer the residual amount back to Assiniboine Park Amenities Improvements/ Development.	-
5. Move funding of \$535,000 for the Winnipeg Police Service Four District Model Building Replacement into a "contingency" account within the capital budget until approval to proceed is confirmed.	-
<b>Capital Budget as recommended by Executive Policy Committee</b>	<b>\$ 173,022,000</b>

3. That the transfers from utility operations and reserves outlined in the capital budget submission be approved.
4. That the City request the Province of Manitoba to provide funding of \$5 million, over and above the Urban Capital Projects Allocation (UCPA) funding, for a local street renewal program for Winnipeg for 2003 and establish a future cost-sharing agreement for beyond 2003.
5. That the City negotiate with the Province of Manitoba a new Urban Capital Projects Allocation cost-sharing agreement (UCPA IV), given that the existing (UCPA III) agreement expires March 31, 2003.
6. That the City continue to negotiate with the Province of Manitoba and Government of Canada for infrastructure funding.
7. That the approval of the five-year capital forecast be referred to the next planning cycle to occur later in 2003, for adoption no later than December 31, 2003.
8. That the Proper Officers of the City be authorized to do all things necessary to implement the foregoing, including the execution of any documents related thereto.



## **2003 CAPITAL BUDGET**

**Adopted by Council March 28, 2003**

# Table of Contents

	Page
Summary of Capital Program .....	1
Summary of Financing Requirements .....	2
External Financing .....	2
Non-Debt & Internal Financing .....	3
Capital Project Listing	
Tax-Supported	
Local Improvements .....	5
Public Works .....	5
Community Incentive Grants .....	7
Community Services .....	7
Fire Paramedic Service .....	7
Planning, Property and Development .....	8
Corporate Finance .....	9
City Clerks .....	9
Corporate Information Technology .....	9
Non-departmental .....	9
Transit .....	9
Land Drainage and Flood Control .....	10
Utilities	
Waterworks System .....	10
Sewage Disposal System .....	11

# 2003 ADOPTED CAPITAL BUDGET

CATEGORY/PROJECT	(\$000s)
<b><u>SUMMARY OF CAPITAL PROGRAM</u></b>	
TAX-SUPPORTED	
Local Improvements	1,105
Public Works	60,716
Land Drainage and Flood Control	23,674
Community Services	8,775
Community Incentive Grants	1,393
Fire Paramedic Service	941
Planning, Property and Development (excluding Civic Accommodations)	5,199
Corporate Finance	3,000
City Clerks	260
Corporate Information Technology	2,703
Non-departmental	2,600
<b>Tax-Supported General</b>	<b>110,366</b>
Civic Accommodations	5,867
Transit	19,434
<b>Total Tax-Supported Including Transit and Civic Accommodations</b>	<b>135,667</b>
UTILITIES	
Waterworks System	21,480
Sewage Disposal System	15,875
<b>Total Utilities</b>	<b>37,355</b>
<b>TOTAL CAPITAL PROGRAM</b>	<b>173,022</b>

# 2003 ADOPTED CAPITAL BUDGET

CATEGORY/PROJECT	(\$000s)
<b><u>SUMMARY OF FINANCING REQUIREMENTS</u></b>	
TAX-SUPPORTED	
Local Improvements	1,105
Public Works	44,515
Land Drainage and Flood Control	2,394
Community Services	1,630
Community Incentive Grants	1,393
Fire Paramedic Service	941
Planning, Property and Development (excluding Civic Accommodations)	2,749
Corporate Finance	3,000
City Clerks	260
Corporate Information Technology	2,703
Unallocated Provincial UCPA IV	(11,925)
<b>Tax-Supported General Financing (Net of Transit and Civic Accommodations)</b>	<b>48,765</b>
Civic Accommodations	5,332
Transit	5,408
<b>TOTAL TAX-SUPPORTED EXTERNAL &amp; INTERNAL FINANCING</b>	<b>59,505</b>
<b>LESS: INTERNAL FINANCING (EQUITY IN CAPITAL ASSETS FUND)</b>	<b>(56,400)</b>
<b>LESS: INTERIM FINANCING</b>	<b>(3,105)</b>
<b>TOTAL TAX-SUPPORTED EXTERNAL FINANCING (none required)</b>	
UTILITIES	
<b>TOTAL UTILITY FINANCING</b>	
<b>TOTAL EXTERNAL FINANCING</b>	

# 2003 ADOPTED CAPITAL BUDGET

CATEGORY/PROJECT	(\$000s)
<b><u>NON-DEBT &amp; INTERNAL FINANCING:</u></b>	
TAX-SUPPORTED	
Local Improvements:	
- Interim Financing	<b>1,105</b>
Public Works:	
- Leila Avenue Recovery from Developers	<b>412</b>
- Provencher Bridge Interim Financing	<b>2,000</b>
- General Purpose Reserve	<b>3,870</b>
- Provincial Contribution (Local Streets)	<b>5,000</b>
- Contribution from Glacial Sand and Gravel Special Operating Agency	<b>218</b>
- Transfer - 2003 Operating	<b>1,009</b>
- Canada/Manitoba Infrastructure Program	<b>5,692</b>
Community Services:	
- Transfer - 2003 Operating	<b>545</b>
- Library Technology Reserve	<b>600</b>
- Winnipeg Library Foundation	<b>3,000</b>
- Canada/Manitoba Infrastructure Program	<b>3,000</b>
Civic Accommodations:	
- Transfer - 2003 Operating	<b>535</b>
Planning, Property and Development:	
- Transfer - 2003 Operating	<b>1,375</b>
- Building Communities UCPA IV (Neighbourhood to be specified)	<b>1,075</b>
Non-Departmental:	
- Transfer - 2002 Operating	<b>150</b>
- Transfer - 2003 Operating	<b>1,047</b>
- Canada/Manitoba Infrastructure Program	<b>1,403</b>
Land Drainage and Flood Control:	
- Frontage Levy	<b>18,580</b>
- Developer Capacity Charges - Development Agreement Paybacks	<b>1,100</b>
- Provincial/Federal Contribution (Permanent Secondary Dikes)	<b>1,600</b>
Funding Presently Not Allocated to Specific Projects:	
- Internal Financing - Equity in Capital Assets Fund	<b>56,400</b>
- Unallocated Provincial UCPA IV (Agreement 2003 - 2008)	<b>11,925</b>

# 2003 ADOPTED CAPITAL BUDGET

CATEGORY/PROJECT	(\$000s)
Transit:	
- General Purpose Reserve	1,700
- Transit Bus Replacement Reserve	6,026
- Transit Bus Replacement - UCPA IV	3,000
- Canada/Manitoba Infrastructure Program	3,300
<i>Total UCPA IV (Agreement 2003-2008)</i>	<i>16,000</i>
<b>TOTAL TAX-SUPPORTED NON-DEBT &amp; INTERNAL FINANCING</b>	<b>135,667</b>
UTILITIES	
Waterworks System:	
- Aqueduct Rehabilitation Reserve	3,900
- Water Treatment Reserve	6,000
- Frontage Levy	6,500
- Waterworks Retained Earnings	5,080
Sewage Disposal System:	
- Sewage Disposal Retained Earnings	11,255
- Frontage Levy	420
- Environmental Reserve	4,200
<b>TOTAL UTILITIES NON-DEBT FINANCING</b>	<b>37,355</b>
<b>TOTAL NON-DEBT &amp; INTERNAL FINANCING</b>	<b>173,022</b>

# 2003 ADOPTED CAPITAL BUDGET

CATEGORY/PROJECT	(\$000s)
<b><u>CAPITAL PROJECTS LISTING</u></b>	
LOCAL IMPROVEMENTS - Ongoing Program. - Interim Financing	1,105
<b>LOCAL IMPROVEMENTS</b>	<b>1,105</b>
<b><u>PUBLIC WORKS</u></b>	
<b><u>Regional Streets</u></b>	
<b>Street Improvements:</b>	
Kenaston Blvd - Academy Rd to Taylor Ave	100
Leila Avenue - Altamont St to Agnes Arnold Place	88
- Developers	412
- Canada/Manitoba Infrastructure Program	800
Traffic Engineering Improvement - Various Locations	700
Pedestrian and Cycle Facilities - Various Locations	100
<b>Total Street Improvements</b>	<b>2,200</b>
<b>Regional Street Renewals:</b>	
Street Renewals - Annual Program	8,131
Bishop Grandin Blvd - St. Anne's Rd to the Fort Garry Bridge	800
Inkster Blvd - Main St to Lansdowne Ave	200
Sidewalk/Curb Renewal Program - Regional Streets	72
- Contribution from Glacial Sand and Gravel	218
<b>Total Street Renewals</b>	<b>9,421</b>

# 2003 ADOPTED CAPITAL BUDGET

CATEGORY/PROJECT	(\$000s)
<b>Waterway Crossing and Grade Separations:</b>	
Waterway Crossing and Grade Separations - Annual Maintenance Program	1,100
Provencher Paired Bridges (Red River)	10,000
- Canada/Manitoba Infrastructure Program	2,700
- Interim Financing	2,000
Redwood Bridge	3,000
- Canada/Manitoba Infrastructure Program	1,000
Kenaston Underpass	
- General Purpose Reserve	3,870
- Canada/Manitoba Infrastructure Program	330
<b>Total Waterway Crossings &amp; Grade Separations</b>	<b>24,000</b>
<b>TOTAL REGIONAL STREETS</b>	<b>35,621</b>
<b><u>Local Streets</u></b>	
Local Street Renewal Program - Various Locations	8,800
- Provincial Contribution	5,000
Curb Repair Program - Various Locations	250
Lane Renewals - Various Locations	800
Waterfront Drive	145
- Canada/Manitoba Infrastructure Program	262
<b>TOTAL LOCAL STREETS</b>	<b>15,257</b>
Asset Management System - Various Divisions	350
Land Drainage Sewers - Regional/Local Streets	100
City-wide Accessibility Program	
- Transfer - 2003 Operating	250
<b>TOTAL REGIONAL AND LOCAL STREETS</b>	<b>51,578</b>
<b><u>Parks and Open Space</u></b>	
Streets - Aesthetic Improvements	100
Reforestation Program - Improvements	800
Athletic Fields - Phased Progression	262
Athletic Fields - Improvements	100
Parks - Phased Progression	1,671
Parks - Improvements	260
Playgrounds (Spending Contingent upon Approval to Proceed)	
- Transfer - 2003 Operating	450
<b>Total Parks and Open Spaces</b>	<b>3,643</b>

# 2003 ADOPTED CAPITAL BUDGET

CATEGORY/PROJECT	(\$000s)
<b><u>Building Services</u></b>	
Community Centres - Refurbishing and Improvements	816
Building Refurbishing/Improvements - Arenas	750
Red River Community Centre	
- Transfer - 2003 Operating	309
- Canada/Manitoba Infrastructure Program	600
Building Refurbishing/Improvements - Indoor Aquatic Facilities	2,100
Building Refurbishing/Improvements - Outdoor Aquatic Facilities	520
Building Refurbishment/Improvements - Community Facilities	400
<b>Total Building Services</b>	<b>5,495</b>
<b>TOTAL PUBLIC WORKS</b>	<b>60,716</b>
<b>COMMUNITY INCENTIVE GRANT PROGRAM</b>	<b>1,393</b>
<b><u>COMMUNITY SERVICES</u></b>	
Assiniboine Park Amenities Improvements/Development	
- Transfer - 2003 Operating	442
Leo Mol Sculpture Garden - proposed phase III expansion Council approved first charge of \$103,262 against year 2003 on December 11, 2002	
- Transfer - 2003 Operating	103
Computer Acquisition - Upgrade Reorganization and Customer Service	100
Millennium Library (Conditional Upon Other Funding Being in Place)	1,000
- Library Technology Reserve	600
- Winnipeg Library Foundation	3,000
- Canada/Manitoba Infrastructure Program	3,000
Community Computer Access Program	280
Integrated Property Based Information Systems	250
<b>TOTAL COMMUNITY SERVICES</b>	<b>8,775</b>
<b><u>FIRE PARAMEDIC SERVICE</u></b>	
Fire Protection Upgrade for 3 Storey Fire Stations	263
Heavy Fleet Services Repair Facility Improvements	120
Mobile Radio Data System Replacement	279
Land Acquisition	279
<b>TOTAL FIRE PARAMEDIC SERVICE</b>	<b>941</b>

# 2003 ADOPTED CAPITAL BUDGET

CATEGORY/PROJECT	(\$000s)
<b><u>PLANNING, PROPERTY AND DEVELOPMENT</u></b>	
<b><u>Civic Accommodations</u></b>	
General Building Renovation and Refurbishing	300
Administration Building Alterations	200
Fire Safety Upgrading - Various Locations	400
Public Works/ Water & Waste Departments Facilities Consolidation (formerly Central Yard Relocation)	882
Public Safety Building - Exterior Cladding	1,900
Cooling Plant Refurbishing	850
Historic Building Stabilization	500
Contingency for the Winnipeg Police Service - Four District Model - Transfer - 2003 Operating	535
Council Building Renovation/Access Project	300
<b>Subtotal Civic Accommodations</b>	<b>5,867</b>
<b><u>Other Planning, Property and Development</u></b>	
Implementation and Expansion of BUILD	100
Weather Protected Pedestrian System	250
Riverbank Stabilization for City-Owned Riverbanks	200
Riverbank Greenway Programs	358
Land Acquisition - Riverbank	200
Cemeteries - Improvements	166
Riverbank Access Park and Dock Network - Transfer - 2003 Operating	700
Downtown Enhancement Program - Red River College Downtown Campus	400
Tache/Provencher Streetscaping Lighting - Transfer - 2003 Operating	675
Building Communities - Neighbourhood to be specified - Provincial UCPA IV	1,075
<b>Subtotal Other Planning, Property and Development</b>	<b>5,199</b>
<b>TOTAL PLANNING, PROPERTY AND DEVELOPMENT</b>	<b>11,066</b>

# 2003 ADOPTED CAPITAL BUDGET

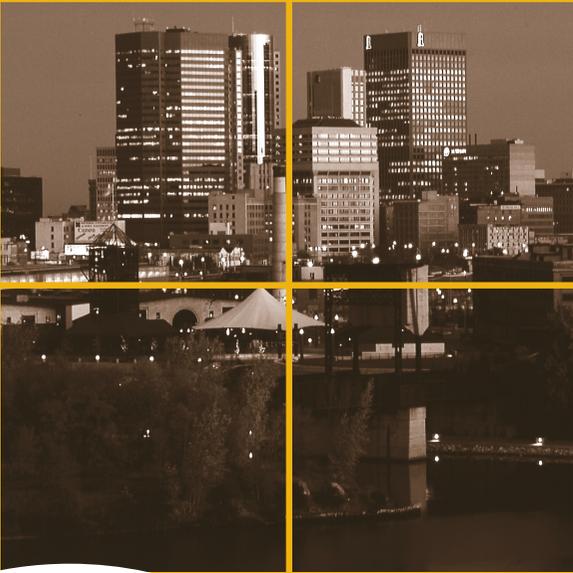
CATEGORY/PROJECT	(\$000s)
<b><u>CORPORATE FINANCE</u></b>	
Connexus	3,000
<b><u>CITY CLERKS</u></b>	
Electronic Records Management	260
<b><u>CORPORATE INFORMATION TECHNOLOGY</u></b>	
Communications Network Infrastructure	602
Network Computing Initiatives	251
E-Government	108
Connexus	1,742
<b>TOTAL CORPORATE INFORMATION TECHNOLOGY</b>	<b>2,703</b>
<b><u>NON-DEPARTMENTAL</u></b>	
Winnipeg Enterprises Canad Inns Stadium Turf Replacement	
- Transfer - 2002 Operating	150
- Transfer - 2003 Operating	547
- Canada/Manitoba Infrastructure Program	1,403
Public Art Strategy	
- Transfer - 2003 Operating	500
<b>TOTAL NON-DEPARTMENTAL</b>	<b>2,600</b>
<b><u>TRANSIT</u></b>	
Bus Radio System Replacement with AVL Enhancement <sup>(1)</sup>	2,301
Regular Transit Buses <sup>(1)</sup>	2,907
- Transit Bus Replacement Reserve	6,026
- Province - UCPA IV	3,000
Innovative Transit Program <sup>(1)</sup>	200
Rapid Transit Corridor (Phase 1)	
- General Purpose Reserve	1,700
- Canada/Manitoba Infrastructure Program	3,300
<b>TOTAL TRANSIT</b>	<b>19,434</b>
<sup>(1)</sup> Total Transit (Internal Financing - Equity In Capital Assets Fund)	5,408

# 2003 ADOPTED CAPITAL BUDGET

CATEGORY/PROJECT	(\$000s)
<b><u>WATER &amp; WASTE</u></b>	
<b><u>Land Drainage and Flood Control - Tax-Supported Portion</u></b>	
<b>LAND DRAINAGE AND FLOOD CONTROL - REGIONAL</b>	
Combined Sewer Flood Relief - Frontage Levy	7,200
Flood Relief Sewers - Separate - Frontage Levy	300
Stormwater Retention Basin Rehabilitation <sup>(2)</sup>	100
Flood Pumping Station Rehabilitation <sup>(2)</sup>	1,244
Land Drainage and Combined Sewers Outfall Gate Structures <sup>(2)</sup>	500
Development Agreement Paybacks - Developer Capacity Charges Financing	1,100
Permanent Secondary Dikes - Provincial/Federal Contribution	1,600
Seine River Waterway Acquisition <sup>(2)</sup>	150
Land Drainage Safety Upgrading Program <sup>(2)</sup>	200
<b>TOTAL LAND DRAINAGE AND FLOOD CONTROL - REGIONAL</b>	<b>12,394</b>
<b>LAND DRAINAGE AND FLOOD CONTROL - RESIDENTIAL</b>	
Combined Sewer Renewals - Frontage Levy	11,080
Outfall Rehabilitation <sup>(2)</sup>	200
<b>TOTAL LAND DRAINAGE AND FLOOD CONTROL - RESIDENTIAL</b>	<b>11,280</b>
<b>TOTAL LAND DRAINAGE AND FLOOD CONTROL</b>	<b>23,674</b>
<sup>(2)</sup> Total Land Drainage and Flood Control (Internal Financing - Equity In Capital Assets Fund)	2,394
<b>WATER WORKS SYSTEM - Utility Funding</b>	
Shoal Lake Aqueduct Condition Assessment & Rehabilitation - Aqueduct Renewal Reserve Funding	3,900
Water Treatment Plant - Functional & Detailed Design & Construction - Water Treatment Reserve Funding	6,000
Water SCADA Replacement <sup>(3)</sup>	1,275
Computerized Work Management System <sup>(3)</sup>	650
Branch II Aqueduct - Valves at Interconnection <sup>(3)</sup>	300
Watermain Renewals - Frontage Levy	6,500

# 2003 ADOPTED CAPITAL BUDGET

CATEGORY/PROJECT	(\$000s)
River Crossing Investigations <sup>(3)</sup>	100
Water Pumping Station Power Reliability Study <sup>(3)</sup>	100
Customer Information and Billing System <sup>(3)</sup>	2,500
Inductively Coupled Plasma-Mass Spectrometer Acquisition <sup>(3)</sup>	155
<b>TOTAL WATERWORKS (Utility Supported)</b>	<b>21,480</b>
<sup>(3)</sup> <i>Financed from Waterworks Retained Earnings</i>	<b>5,080</b>
<b>SEWAGE DISPOSAL SYSTEM - Utility Funding</b>	
Primary Clarifier Covers - NEWPCC <sup>(4)</sup>	300
Lift Station Upgrading <sup>(4)</sup>	750
Combined Sewer Overflow (CSO) Management Strategy & Miscellaneous Mitigation - Environmental Reserve Funding	2,500
Warde Interceptor Sewer <sup>(4)</sup>	1,300
Inflow/Infiltration/Cross-Connection Study and Mitigation <sup>(4)</sup>	400
Computerized Work Management System <sup>(4)</sup>	650
Boiler Replacements - NEWPCC <sup>(4)</sup>	250
Centrate Treatment - NEWPCC - Environmental Reserve Funding	1,000
Dugald Interceptor Rehabilitation <sup>(4)</sup>	2,000
Assessment of Wastewater River Crossings, Forcemains & Pumping Stations <sup>(4)</sup>	400
Customer Information and Billing System <sup>(4)</sup>	2,500
Crane Wastewater Pumping Station Upgrade <sup>(4)</sup>	900
Surgewell Condition Assessment & Main Pump Hydraulic Rehabilitation - NEWPCC <sup>(4)</sup>	900
Biosolids - Alternative Disposal Delivery & Management System - Environmental Reserve Funding	200
Effluent Ammonia and Nutrient Related River Water Quality Studies - Environmental Reserve Funding	500
Risk and Criticality Assessment of Water Pollution Control Centres <sup>(4)</sup>	750
Inductively Coupled Plasma Mass Spectrometer Acquisition <sup>(4)</sup>	155
<b>TOTAL SEWAGE DISPOSAL - REGIONAL</b>	<b>15,455</b>
<b>SEWAGE DISPOSAL - RESIDENTIAL</b>	
Wastewater Sewer Renewal - Frontage Levy	420
<b>TOTAL SEWAGE DISPOSAL</b>	<b>15,875</b>
<sup>(4)</sup> <i>Financed from Sewage Disposal Retained Earnings</i>	<b>11,255</b>



  
Winnipeg

